

URGENT BUSINESS AND SUPPLEMENTARY INFORMATION

Council

27 February 2023

Agenda Item Number	Page	Title	Officer Responsible	Reason Not Included with Original
14.	(Pages 3 - 62)	Updates to Constitution Appendix 2 – Contract Procedure Rules	Assistant Director Law & Governance / Monitoring Officer	Agenda Under review at time of agenda publication

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CHERWELL DISTRICT COUNCIL CONTRACT PROCEDURE RULES

1 INTRODUCTION

This part of the Constitution sets out the Council's ('Council') rules for buying goods, services and works on behalf of the Council and disposing of some types of property. In this document they are referred to as the "Contract Rules".

The Council must have contract rules under section 135 of the Local Government Act 1972.

Officers must have regard to the Council's Procurement Guidance or any replacement of such guidance from time to time in force ("the Guidance").

2 SCOPE OF CONTRACT PROCEDURE RULES

These Rules (and those complementary rules in the Council's Constitution, including its Financial Procedure Rules) apply to all spending on works, supplies and services by the Council. They also apply to the disposal of all Council assets.

The Rules also apply whether the Council is dealing on a commercial basis with entities in the private sector or the public sector.

These Rules must also be followed where the Council decides to accept an expression of interest received from a relevant body under the community right to challenge.

Further, the Rules apply to arrangements which the Council wishes to enter into in consequence of its having received grant funding from an outside body to procure a service, or to receive an income in return for giving another body the right (a concession) to run a service.

The Rules do not apply, however, to:

- contracts of employment
- contracts with Counsel and specialist legal advice
- grant/funding agreements

The Monitoring Officer may amend these Rules where required by statutory change, updates in government procurement policy, managerial adjustment or administrative error.

3 COMMENCING A PROCUREMENT

No procurement shall commence without there being sufficient budget available to cover the estimated cost of the Works, Supplies or Services being procured, or an outside body providing grant for the procurement of Works, Supplies or Services having given a binding commitment to the Council to provide those funds.

Further, for all procurements above £50,000 (inclusive of VAT) the relevant Officer shall first consider and agree with the Procurement and Contracts Manager agree a procurement strategy that is most likely to achieve the procurement's intended outcomes and objectives, having regard, therefore, to such matters as:

- the likely total cost of the project;
- the amount and source of the money earmarked for it;
- the length of the proposed arrangement;
- the procedure to be adopted for achieving effective competition;
- the proposed procurement timetable;
- whether procurement jointly with another public body would be of benefit;
- how Value for Money and/or Service improvements may be achieved;
- how Social Value might be secured for the Council's area by the procurement;
- details as to whether TUPE is likely to apply; and
- any risk to the Council in undertaking (or not undertaking) the procurement.

4 ROLE OF THE PROCUREMENT & CONTRACTS GROUP

The Procurement and Contracts Group (PCG) is an officer led board with its terms and reference set out at Appendix 1

5 **REQUIREMENTS IN RELATION TO TUPE**

TUPE, and the interpretation of it, changes frequently, and only a brief reference to it is therefore contained within these Rules. Officer should consult Human Resources and Legal for further TUPE guidance and advice as necessary or appropriate.

Whenever a new supplier is appointed to take over the provision of an existing Service, employees of the original supplier engaged in the provision of that Service (or the Council, if the Service was provided in-house) may be affected by transferring that Service to another provider. If so, it will be necessary to form a view as to whether TUPE applies, and advice from Legal and HR must therefore be obtained by the Project Officer before commencing a procurement.

6 FINANCIAL THRESHOLDS AND PROCUREMENT PROCESS

Where a Relevant Contract is being procured the minimum procurement process and rules for inviting tenders are as follows.

Estimated Total Contract Value (inclusive of VAT)	Minimum Process	Method of Invitation & Transparency Obligation	Authority to award	Authority to sign
Less than £5000	At least one quote must be sought from an appropriate source via the procurement portal (or alternative method with prior approval of the Procurement and Contracts Unit)	None mandated	Relevant Assistant Director	Relevant Assistant Director
£5000 to £100,000	Invitation to quote or tender must be sent via the procurement portal to at least three suppliers - including at least one SME* or VCSE* organisation - where appropriate and possible	Method to be approved by the Procurement and Contracts Unit, with any procurement over £50,000 requiring prior approval by Procurement & Contracts Group	Relevant Assistant Director and if over £50,000 in value with the prior approval of Procurement & Contracts Group.	Authorised Signatory (Legal Services)
Over £100,000 to the relevant FTS (Find a Tender Service) threshold	Tender process via the procurement portal, with at least five written tenders sought, where appropriate and possible	Advertise open invitation to tender (ITT) on the Council's portal and Contracts Finder	Relevant Assistant Director with the approval of Procurement & Contracts Group	Executed as Deed under Seal (Legal Services) or alternative method approved by the Monitoring Officer
Over Relevant FTS threshold	Full competitive tender process applies via the procurement portal.	Advertise relevant Procurement Procedure by on the Council's portal.	Relevant Assistant Director with the approval of Procurement & Contracts	Executed as Deed under Seal (Legal Services) or alternative method approved by

Page 5

Advertise on	Group	the Monitoring
Contracts		Officer
Finder and	If over	
Find a Tender	£500,000	
system	Executive	
Other media	approval is	
may also be	required	
used	100	

Purchasing Schemes

An officer responsible for the procurement exercise may use Purchasing Schemes subject to the following conditions:-

An officer responsible for the procurement must seek advice in advance that:

- the Council is legally entitled to use the Purchasing Scheme;
- the purchases to be made do properly fall within the coverage of the Purchasing Scheme;
- the establishment and operation of each Purchasing Scheme is in compliance with the Procurement Legislation and meets the Council's own requirements.

A "Purchasing Scheme" may include:

- Contractor prequalification lists/select lists;
- Framework arrangements (including those set up by the Government Procurement Service);
- Purchasing arrangements set up by central purchasing bodies and commercial organizations; Consortium purchasing;
- Collaborative working arrangements;
- Formal agency arrangements;
- E-procurement / purchasing schemes and methods;
- Other similar arrangements.

Where a Purchasing Scheme is used then there shall be a whole or partial exemption from the obligations under these Contract Rules of Procedures in respect of the choice and conduct of procedures. Advice should be sought from the Procurement and Contracts Services prior to entering to such arrangements.

Getting Tenders and Quotations

Where quotations or Tenders are required, the documentation comprising the ITT or the ITQ shall be based on relevant model documents available from the Procurement and Contracts Unit.

Evaluation Criteria

Any ITT or ITQ must contain details as to the criteria for awarding the Contract to which it relates. Those criteria must be robust, fair, auditable, compliant with any relevant Public Procurement Legislation and, for any ITT, weighted wherever possible.

The award criteria may be based on price alone or on that which represents the Most Economically Advantageous Offer received. In relation to Contracts above the FTS Threshold, any award *must* be based on the Most Economically Advantageous Offer.

Lowest Price

Awards based on price alone will usually only be suitable for Supply Contracts where the Supplies required can be specified in significant detail at the outset and no after sales service or other special requirements are needed in connection with that Supply. Where appropriate, guidance should be sought on price assessment and lifecycle costs from the Procurement and Contracts Unit.

Most Economically Advantageous Offer

Where the Council intends to award a Contract on the basis of the proposal which is the Most Economically Advantageous Offer received, the criteria (and any sub-criteria) to be used in the evaluation shall, as a minimum:

- be pre-determined,
- have relevant weightings set out with applicable criteria
- be strictly observed at all times throughout the competition for the Contract,
- include (with any relevant weightings) criteria where appropriate in respect of Social Value
- reflect value for money,
- include price and quality criteria,
- be capable of objective assessment, and
- have regard to environmental impact and sustainability considerations relevant to the Works, Supplies or Services being procured.

Where a contract award is to be made following the above approach, it should be awarded to the tenderer obtaining the highest overall score (i.e., the Most Economically Advantageous Offer) from the evaluation process with a compliant tender.

7 INSURANCE

At the commencement of any procurement exercise, the relevant Officer and the Assistant Director of Finance (or nominated officer) shall together determine the type and level of insurance cover required in relation to a particular procurement. The appropriate Officer shall ensure the successful bidder has any required insurance cover in place before performance of the Contract begins, and shall further ensure, at appropriate intervals, that such cover is maintained by the supplier throughout the Contract period.

8 PARENT COMPANY GUARANTEES AND PERFORMANCE BONDS

Before commencing any tendering exercise for a Contract exceeding £150,000 in value of amount, the relevant Officer and the Assistant Director of Finance (or nominated officer) shall together determine the need for, and value of, any parent company guarantee and/or performance bond necessary in relation to that procurement.

The Assistant Director of Finance (or nominated officer) may also require any Contract below £150,000 to be supported by a parent company guarantee and/or performance bond for such amount as the Assistant Director of Finance (or nominated officer) may consider necessary or appropriate in all the circumstances.

In determining the need for appropriate guarantees, regard should be had to using performance bond and/or a parent company guarantee only in specific and justified circumstances where the contract is judged to be at high risk of supplier or performance failure. Key points include: is the contract with the ultimate parent company; is the balance sheet commensurate with the liabilities in the contract; what proportion of the net assets are represented by the maximum liability under the contract; and to what extent are the assets are tied to the contracting party?

The appropriate Officer shall ensure the successful tenderer has any required parent company guarantee and/or performance bond in place before the Contract is commenced.

9 TENDER ADMINISTRATION: PROCEDURE FOR ISSUING AND RECEIVING TENDERS

An electronic Invitation to Tender shall be issued by the Council for all contracts with an estimated value of £100,000, or more and tenders shall be submitted electronically via the Council's Procurement Portal.

The Council Procurement Portal and the Invitation to Tender must specify the format in which an electronic tender is submitted by tenderers and such tenders shall be stored in a secure portal account which is locked until the date and time specified for its opening.

No tender received after the time and date specified for its opening shall be accepted or considered by the Council unless the Monitoring Officer is satisfied that there are exceptional circumstances and the other tenders have not been opened.

The electronic opening of tenders submitted on the Procurement Portal shall be conducted by a Procurement or Legal Officer and the relevant Assistant Director or their nominated representative.

Only in limited circumstances a tender process should be undertaken by hard copy submissions. In such cases written approval of the Monitoring Officer is required.

All Tenders must be returned strictly in accordance with the instructions prescribed in the ITT and must <u>not</u> be returned directly to the Project Officer, a Council Member or to any consultant acting on the Council's behalf.

10 **EXCLUSIONS**

The requirement to conduct a competitive procurement process is excluded in the following circumstances:

	Type of circumstance	Written record and approval
a)	the proposed contract is excluded under the Procurement Legislation; or	Prior written approval from the Monitoring Officer is required.
b)	the proposed contract is being awarded under a Purchasing Scheme of a type where a competition has already been undertaken on behalf of the Council or other public sector organisation; or	Prior written approval from the Monitoring Officer is required.
c)	the proposed contract is an extension to or a variation of the scope of an existing contract where the existing contract provides for such extension or a variation or where the variation is a modification permitted under the Procurement Legislation.	For contract extension where annual value is below £50,000 prior written approval from the Monitoring Officer and S151 Officer is required. For contract where annual value greater than £50,000, approval of the Procurement & Contracts Group.

11 **EXCEPTIONS**

The Council does not have the power to waive the applicability of Public Procurement Legislation.

Subject to Public Procurement Legislation the requirement to seek Tenders or Quotations may be waived as follows:

Value	Authority to Waive
Below £50,000	Monitoring Officer and Section 151 Officer
Above £50,000	Monitoring Officer and Section 151 Officer with a report approved by Procurement & Contracts Group and

All exceptions or waivers to these Contract Rules of Procedure must be:

fully documented with a record noting the reasons for the waiver and that the circumstance are genuinely exceptional; and

noted on the waiver register to be kept by the Procurement and Contracts Unit.

12. CONTRACT FORMALITIES

12.1 The Form of Contract

- **12.1.1.** All contracts should be made in writing and on the Council's standard written terms unless Legal Services approves otherwise. Contracts made on the supplier's written terms must be reviewed and approved by Legal Services. In advance of the tender process, the procuring Officer must seek advice from Legal Services on the form of contract to be used.
- **12.1.2.** Advice from the Finance team must be obtained where the contract involves a finance leasing arrangement.
- **12.1.3.** Every contract shall specify the goods, materials or services to be supplied and the work to be executed; the price to be paid together with a statement as to the amount of any discount(s) or other deduction(s); the period(s) within which the contract is to be performed and such other conditions and terms as may be agreed between the parties and are required by law.
- **12.1.4.** Consideration must be given as to whether or not a performance bond, parent company guarantee, or other form of security acceptable to the S151 officer and Legal Services, is required from the supplier.

12.2 Required Terms

12.2.1 Boilerplate Clauses - The Council is required to include statutory terms which include non-exhaustively: Anti Bribery; Anti-Money Laundering; Freedom of Information; Data Protection; Safeguarding of Vulnerable Adults and Children; Transparency; Prevention of Terrorism; Audit; Anti-Discrimination Equality and Diversity; Payment of Subcontractors; Termination and Exit of Above Threshold Contracts; Compliance with Anti-Slavery and Human Trafficking laws; Force Majeure; Health and Safety.

If Officers consider one of the above clauses is more appropriate to their contract, they must notify Legal Services when asking them to consider the contract terms. For example, where personal data is being controlled or processed by a third party on the Council's behalf, an additional data sharing agreement may be required.

- 12.2.2 Liquidated Damages Officers must consider the effect on the Council of any delay in performance of the contract, and whether that delay is likely to cause the Council financial loss which requires protection. If so, the Officer must estimate the reasonable and genuine loss that the Council is likely to suffer as a result of the delay and that would fairly compensate the Council, usually at a daily or weekly rate for that loss.
- **12.2.3 Standards** Where an appropriate British Standard or code of practice (or other applicable standard) applies to the procurement, the relevant Officers are required to the relevant standard is

included in the contract or specification.

12.3 Execution of Contracts

- **12.3.1.** Where any contract is required as a result of any legal procedure or legal proceedings on behalf of the Council, it will be signed by the Monitoring Officer or another person authorised by them, unless any enactment otherwise authorises.
- **12.3.2.** Contracts with a value of less than £5,000 (inclusive of VAT) can be signed by the relevant Assistant Director. Contracts of £5,000 (inclusive of VAT) to £100,000 are to be executed in Legal Services, unless Legal Services approves otherwise.
- **12.3.3.** Any contract for an amount of or greater than £100,000 (inclusive of VAT) is to be to be executed as a deed using the common seal of the Council, signed by an authorised signatory and witnessed as formality requires.

12.4 Electronic Signatures & Seals

- **12.4.1.** For all contracts below £5,000 (inclusive of VAT), the Council may execute the contract via a method of e-signature which has been preapproved by Legal Services. Any contract with a value between £5000 and £100,000 (inclusive of VAT) must be authorised, signed and completed by Legal Services.
- **12.4.2.** For contracts that require a seal, the Monitoring Officer may adopt such means of sealing as from time to time they consider appropriate. This may include allowing electronic sealing in accordance with section 7A(1) of the Electronic Communications Act 2000 (or other subsequent legislation). Affixing of an electronic seal approved in this way shall be of the same legal effect as affixing the common seal of the Council. Any additional formality relating to the witnessing of such contracts are complied with.

13: ENGAGEMENT OF CONSULTANTS

- 13.1 The financial limits in these Contract Rules apply to the engagement of consultants and the appointment must be based on approved evaluation. If a consultant is to provide services over the lifetime of a project then the whole lifetime cost should be taken into account when procuring the consultant.
- 13.2 External legal consultants must be appointed through Legal Services in accordance with the Council's Constitution.
- 13.3 Prior to the engagement of the consultant the Officer must:
 - a) Prepare a business case in advance of the appointment which as a minimum, should detail the reason for seeking external expertise, for example, lack of internal capacity or capability due to the specialist nature of services;
 - b) This business case should be approved by either the Director or

- the Head of Service or their delegated nominee;
- Financial checks of lead consultants' financial stability and professional indemnity insurance should be made (which should also include any sub-consultants);
- d) Insurance expiry date should be monitored by project managers except in those cases where the insurance Section is directly responsible for such insurance. Ongoing checks of valid insurance renewals should be undertaken during the lifetime of contracts:
- e) Where the consultant is an individual, check with Payroll and Procurement to find out if the consultant is acting in the capacity of an employee and therefore subject to IR35 (tax and national insurance payments at source)
- 13.4 The terms of engagement of a consultant (not being an Officer of the Council) shall be set down in a form approved by Legal Service.
- 13.5 Previous employees should not be engaged as consultants until a period of at least 6 months has elapsed since they ended their employment with the Council.

14 CONTRACT PERFORMANCE MONITORING

- 14.1 The relevant Officer should ensure that the contractor's performance is monitored against the contractually agreed terms, by an appropriate Officer responsible for contract management in their department. The extent of the monitoring should be proportionate to the nature, duration and associated cost of the contract.
- 14.2 Assistant Directors and managers are required to ensure Officers carry out proper contract management and that any issues in contract performance are brought to their attention. PCG may also require an updating report on contract performance.
- 14.3 Contract managers are to periodically revise how delivery and processes under ongoing contracts might be improved and to ensure that those improvements are implemented by the supplier and monitored by the contract manager.
- 14.4 Where further goods, works, or services will be required at the end of an existing contract term, contract managers must consult with the Procurement and Contracts Service prior to the expiration of the existing contract in sufficient time to plan the re-procurement to avoid disruption to Council services.

15. CONTRACT COMMENCEMENT

As a general rule, the Project Officer shall not authorise performance of any Contract, nor raise any Purchase Order in connection with it, unless and until all of the documents comprising the Contract have been executed by all of the parties to it, unless the Purchase Order itself comprises the Contract

However, where there are exceptional circumstances requiring a successful tenderer to commence performance of a Contract prior to its execution as a matter of urgency (to avoid delay and increased costs on the Contract), the relevant Officer must satisfy the Monitoring Officer and the Section 151 Officer before authorising such commencement that:

- a. the supplier has confirmed in writing its unequivocal commitment to:
 - perform the Contract in accordance with the established terms, and execute the document comprising those terms when it is available and to
 - indemnify the Council against any breach of such undertakings;
- any performance bond or parent company guarantee required under the terms
 of the Contract has been received from the supplier's surety or parent company
 or the surety or parent company has written to the Project Officer confirming the
 relevant organisation's agreement to be bound by the terms of such
 performance bond or parent company guarantee from the date of such
 communication;
- c. a certificate of insurance has been received from the supplier's insurers to confirm all requisite insurance cover is in place; and
- d. the Section 151 Officer has undertaken appropriate financial checks on the supplier to establish its financial capability to undertake the Contract.

16. RECORD RETENTION

All Contracts executed under seal (including the winning Tender and any documentation supplementary thereto) shall be held by the Assistant Director Law and Governance for safe keeping and copy to be kept by relevant Assistant Director.

All other procurement documentation, including all expressions of interest, selection questionnaires, ITTs, unsuccessful Tenders, Quotations, clarification responses, internal deliberations and recorded decisions shall be kept safe and secure by the relevant Assistant Director for a period of at least 3 years from the date of Contract award whereupon such documents shall be destroyed.

Contracts executed under hand shall be held by the relevant Assistant Director and Procurement and Contracts Service for a period of 6 years from the date it is signed.

17. PROCEDURE FOR THE DISPOSAL OF COUNCIL ASSETS

Where the estimated value of an asset is £50,000 or more, or where the Executive so determines, disposal of that asset shall, unless a valuer with relevant qualifications has certified that an alternative method of disposal would better achieve the Council's aims and objectives, be conducted in one of the following ways using approved agents if appropriate:-

- Sale by Tender
 - Ad-hoc Tenders At least 14 days' notice to be given in such local newspapers circulating in the Council's area and/or in such national Page 13

journals as the relevant Assistant Director considers desirable stating the nature of the asset and inviting tenders for its purchase and stating the last date when tenders will be accepted; or

Approved List - Public notice to be given in respect of a particular transaction in the same manner as that described in *Ad-hoc Tenders* above inviting applications from interested persons to be placed on a list to be approved by the Executive from which prospective purchasers shall be selected and invited to submit tenders.

Sale at a Named Figure

An assessment of the value of the asset shall be made by a valuer with relevant qualifications. The relevant Assistant Director shall issue particulars of the asset and the price to all enquiring persons. Details of the asset shall be publicly advertised on at least one occasion and, in the case of land or property, a sign board erected upon the site.

Invited Offers

The asset shall be advertised in accordance with the rules for Sale by Tender but no figure shall be placed in the particulars and interested parties shall be asked to make offers for consideration by the Council. In order to give guidance to prospective purchasers a minimum figure may be quoted where appropriate.

• Sale by Public Auction

Properly qualified and experienced auctioneers shall be commissioned to act on behalf of the Council in offering for sale by auction assets in the Council's ownership.

COMPLIANCE

18. STANDARDS OF CONDUCT AND OBSERVANCE OF RULES

All employees involved in the award or the potential award of any Contract or the disposal or potential disposal of any asset shall:

- act with integrity and honesty; and
- exercise all fairness and impartiality; and
- comply with the Rules; and
- respect the Officer's Code of Conduct; and
- observe any policy adopted by the Council on measures to combat bribery and corruption

and shall report instances of suspected fraud and other irregular activity connected with such award or disposal under any whistleblowing policy adopted by the Council.

ANY MANIFEST OR MATERIAL DEPARTURE FROM THESE RULES OR THE OFFICER'S CODE OF CONDUCT OR ADOPTED ANTI-BRIBERY POLICY IS A DISCIPLINARY OFFENCE.

PROCUREMENT & CONTRACTS GROUP

TERMS OF REFERENCE

- 1. INTRODUCTION
- 1.1 PCG means the Procurement & Contracts Group comprising of:
 - Section 151 Officer
 - Monitoring Officer
 - Representative from each of the Directorates
 - The portfolio holder responsible for Procurement and/or Governance; and
 - Such other Council Members as any of the Core Group may invite on a case by case basis or their nominees
- 1.2 The PCG shall meet monthly or where urgent transact its business electronically
- 2. TERMS OF REFERENCE OF THE PCG
- 2.1 approve the contract strategy report, extension, exception and award reports of all Contracts above £50,000 (inclusive of VAT):
 - Perform a strategic and overview role in relation to the Council's procurement and contract management
 - Provide a forum for Officers to discuss policy development, seek strategic advice and raise questions, issues and problems with procurement and contract management
 - Define and spread best-practice as it relates to contracting and Contract management and monitoring
 - Provide advice to Officers as appropriate on contracting issues
- PROCEDURES FOR THE PCG
- 3.1 The PCG shall both be chaired by the Monitoring Officer or his/her nominee.
- 3.2 The Procurement and Contract Manager shall convene all meetings of the PCG, and at least two working days before such meeting shall send to every member an agenda and copies of all reports.
- 3.3 Members of the PCG, or their nominees, shall attend any meeting of them when requested to do so.
- 3.4 Action shall be made by the Procurement and Contract Manager of the proceedings of the PCG.
- 3.5 Additional procedures and related arrangements may be issued in Guidance from time to time by the Monitoring Officer.



CCHERWELL DISTRICT

CCOUNCIL CONTRACT

PROCEDURE RULES

Madeunder Section 135 of the Local Government Act-1972

1 INTRODUCTION

Supplemented by complementary rules in the Council's Constitution, including its Financial Procedure Rules, these Contract Procedure Rules (the Rules), which are made under sections 135

(1) and (2) of the Local Government Act 1972

This part of the Constitution sets out the Council's ('Council') rules for buying goods, services and works on behalf of the Council and disposing of some types of property. In this document they are referred to as the "Contract Rules".:

The Council must have contract rules under section 135 of the Local Government Act 1972.

Officers must have regard to the Council's Procurement Guidance or any replacement of such gGuidance from time to time in force (. In these Rules this is referred to as "the Guidance."),

- provide the foundation for achieving value for money in pursuit of the Council's strategic aims and objectives
- promote transparency, non-discrimination and equal treatment in pursuit of the Council's procurement objectives
- ensure compliance with the obligations governing the spending of public money contained in the Public Contracts Regulations 2015 and deter fraud
- ensure that small and medium enterprises have better access to Council
 Contracts by simplifying the procurement process for Contracts below the GPA
 Procurement Thresholds, increasing transparency, and reducing bidding costs
- govern the way in which the Council buys works, supplies and services, whether
 to meet a current need identified by the Council directly or in response to an
 expression of interest received from a relevant body under the community right
 to challenge
- govern the way in which the Council sells the things it owns, and accordingly
 supplements the Council's statutory duty to obtain the best consideration
 reasonably obtainable in the disposal of assets belonging to it
- require officers with responsibility for purchasing or disposal to comply.

2 SCOPE OF CONTRACT PROCEDURE RULES

These Rules (and those complementary rules in the Council's Constitution, including its Financial Procedure Rules) apply to all spending on works, supplies and services by the Council. They also apply to the disposal of all Council assets.

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The Rules also apply whether the Council is dealing on a commercial basis with entities in the private sector or the public sector.

These Rules must also be followed where the Council decides to accept an expression of interest received from a relevant body under the community right to challenge.

Further, the Rules apply to arrangements which the Council wishes to enter into in consequence of its having received grant funding from an outside body to procure a service, or to receive an income in return for giving another body the right (a concession) to run a service.

The Rules do not apply, however, to:

- contracts of employment
- contracts with Counsel and specialist legal advice-

grant/funding agreements¹
contracts awarded by the Council to a distinct legal entity over which it exercises a control that is similar to that which it exercises over its own departments and that distinct legal entity carries out more than 80% of its activities for the Council or other local authorities which control it and there is no direct private capital participation in that distinct legal entity²

arrangements concluded by the Council with other public bodies within a framework of genuine cooperation between the participants which is aimed at ensuring the public services they perform are provided with a view to achieving objectives they have in common and which is governed solely by considerations and requirements relating to the pursuit of objectives in the public interest and less than 20% of the activities concerned by the co-operation are performed on the open market 3.

All contract letting must at all times comply with Public Procurement Legislation (defined in section 3 below) irrespective of local needs or objectives.

The Monitoring Officer may amend these Rules where required by statutory change, <u>updates in government procurement policy</u>, managerial adjustment or administrative error.

DEFINITIONS

Significant terms or phrases used in this document are defined as follows:

Contract means an agreement between the Council and any other organisation, including another public authority, made by formal agreement or by issue of a letter of acceptance or official purchase order for Works, Supplies or Services.

Contracts Finder means a web-based portal provided, under that name, by or on behalf of the Cabinet Office, on which the Council must publish Contract opportunities and Contract awards where it has decided to advertise a contract opportunity with a value below the GPA Procurement Thresholds.

Contracts Register means the Council's corporate Contracts Register providing data to aid the management, administration, scrutiny and audit of all Contracts entered into by

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the Council with a value exceeding £5,000.

Corporate Contract means an exclusive agreement between the Council and a supplier which facilitates the placing of orders for known quantities of Supplies and Services on standard terms over a predetermined period which, if the total value of all purchases that could be made under the Corporate Contract exceeds the relevant value in the GPA Procurement Thresholds (see section 5 for determining Contract values), must be no more than 4 years. In this context, the agreement and the orders together constitute a single contract (albeit one in which the scope of the Corporate Contract regularly changes as orders are placed and fulfilled). It is this characteristic that distinguishes the arrangement from, but which otherwise shares similarities to, a Framework Agreement

CPR means the contract procedure rules set out in this document and supplemented by complimentary rules in the Council's Constitution, including its-Financial procedure Rules.

Executive means the Council's Executive.

⁴ A grant is a gift of funds for a specific purpose. The recipient is not obliged to deliver any goods or services to the Council, although the Council may claw back grant which has not been spent or is misapplied.

² Formerly, the *Teckal* exemption, now Regulation 12(1) of the Public Contracts Regulations 2015

³ Formerly, the *Hamburg* exemption, now Regulation 12(7) of the Public Contracts Regulations 2015

Fol means the Freedom of Information Act 2000, the Environmental Information Regulations 2004, the Code of Recommended Practice for Local Authorities on Data Transparency (September 2011) and any subsequent amendment or legislation relating to information disclosure.

Find a Tender means a web-based portal provided, under that name, by or on behalf of the Cabinet Office, on which the Council must publish Contract opportunities and Contract awards with a value exceeding the GPA Procurement Thresholds.

Framework Agreement means an agreement or other arrangement between the Council (whether acting alone or jointly with other public bodies) and one or more suppliers which establishes the terms (in particular the terms as to price and, where appropriate, quantity) under which the Council may place one or more orders with the supplier in the period during which the Framework Agreement applies. Until any orders are placed under the Framework Agreement there is no legally enforceable obligation to supply or purchase any Supplies or Services in connection with it. The placing of orders for Works, Supplies or Services through a Framework Agreement (whether established by the Council or by another public body) will satisfy the call for competition provided Value For Money can be demonstrated. In such cases there is no requirement to subject individual orders to competition because a competitive process will already have been undertaken to establish the Framework Agreement under which they are placed. Where it is proposed to establish a Framework Agreement, and the potential value of all orders that could be placed under it may exceed the relevant value in the GPA Procurement Thresholds (see section 5 for determining Contract values) then its term must be limited to 4 years or less pursuant to the Public Contracts Regulations 2015.

Head of Procurement and Contract Management means the officer with responsibility for the Council's procurement function.

ITQ means an invitation to Quote.

ITT means an invitation to Tender (or to negotiate, as the case may be).

Monitoring Officer means the Director: Law and Governance, who is designated as such under Section 5(1) of the Local Government and Housing Act 1989.

Most Economically Advantageous Offer means the offer that is the most economically advantageous from the point of view of the Council taking into account such things as price, quality, technical merit, aesthetic and functional characteristics, environmental characteristics, potential Social Value, production processes, running costs, cost offectiveness, life-cycle costs, after sales service, technical assistance, delivery date/delivery period and period of completion.

Partnership means an arrangement involving the Council and one or more organisations from any sector who share the responsibility for agreeing and/or then delivering a set of planned actions and outcomes. The Council may be a major or a minor participant in any such partnership. The Rules do not apply to the creation of any such Partnership but may apply to any activity of the Partnership connected with the letting of Contracts.

Principal Procurement Decision means any key procurement decision affecting any Contract where the total cost of that Contract would, were it to be awarded, exceed the allocated revenue budget by more than 5% or £25,000 (whichever is the greater) and/or the allocated capital budget by more than 5% or £100,000 (whichever is the greater), or which falls to be made for the purpose of responding to an expression of interest received from a Relevant Body exercising its Right to Challenge, or awarding a Contract arising from such expression.

Project Officer means the officer designated by the relevant Assistant Director as having

responsibility for the planning and co-ordination of any particular procurement project. For the avoidance of doubt, the Project Officer may also be the relevant Assistant Director for the service. The Project Officer is accountable for the delivery of the project on time, within budget, and in accordance with all relevant internal procurement rules and Public Procurement Legislation. The Project Officer must have no personal or professional connection with any organisation bidding for a Contract and must recuse himself or herself from a procurement exercise immediately the potential conflict of interest arises and nominate a substitute Project Officer able to progress the procurement exercise fairly, transparently and impartially.

PSG means the Procurement Steering Group comprising a Core Group of:

- The Section 151 Officer
- The Monitoring Officer
- The Director of Finance (unless represented as Section 151 Officer)

or their nominees, who shall, in relation to Contracts exceeding £150,000 in value or amount, make appropriate determinations at key stages of the procurement lifecycle in accordance with the PSG Core Group's terms of reference as set out in paragraph 2.1 of Appendix 1, and a Strategy Group comprising:

- The PSG Core Group and
- Assistant Directors invited from those who have undertaken substantialprocurement activity over the period since the last Strategy Group meeting
- The relevant Council Member(s) responsible for procurement (to be invited as appropriate and at least annually) and
- Such other Council Members as any of the Core Group may invite on a case by case basis

or their nominees, who shall provide a strategic and scrutiny role in relation to the Council's procurement function in accordance with the PSG — Strategy Group's terms of reference as set out in paragraph 2.2 of Appendix 1.

Public Contracts Regulations 2015 means the Public Contracts Regulations 2015 as amended by the Public Procurement (Amendment etc.) (EU Exit) Regulations 2020

Public Procurement Legislation means all relevant external procurement rules and regulations, including the Local Government Act 1988 Part II, the Local Government (Contracts) Act 1997, the Local Government Act 1999, the Local Government Act 2000, the Public Services (Social Value) Act 2012, the Localism Act 2011, the Public Contract Regulations 2015 and Retained Treatics.

Quotation means a priced bid for the provision of Works, Supplies or Services applicable to procurements between £2,500 and £100,000.

Relevant Body means a voluntary or community body, a charitable body, a parish council, two or more employees of the Council or such other persons or bodies as may be specified by regulations made by the Secretary of State.

Relevant Service means a service provided in the exercise of any of the Council's functions, either by the Council using its own workforce, or provided on its behalf under a service contract or some other arrangement.

"Retained Treaties" means anything that is retained European Union law by virtue of section 4 of the EU Withdrawal Act 2018 because of the effect which the Treaty on European Union or TFEU

had immediately before 31 December 2020 in giving rise to any of the rights, powers, liabilities, obligations, restrictions, remedies and procedures mentioned in that section.

Right to Challenge means the right embodied in the Localism Act 2011 for a Relevant Body to express an interest in providing or assisting in providing a Relevant Service on behalf of the Council.

Section 151 Officer means the officer appointed by the Council for the purposes of Section 151 of the Local Government Act 1972 to administer the financial affairs of the Council.

Services means any undertaking that does not constitute Works or a Supply, and includes a Relevant Service.

Social Value means the economic, social and/or environmental well-being to which the Council must have regard before commencing an exercise to procure a Contract for the provision of Services, or the provision of Services together with the purchase or hire of Supplies or the carrying out of Works, above the GPA Procurement Thresholds, and which it should have regard before commencing an exercise to procure a Contract for the provision of Services, Works or Supplies below the GPA Procurement Thresholds Supply means the purchase, hire or lease of any goods or materials (including electricity, substances, growing crops and things attached to or forming part of any land) and their siting or installation where this is incidental to the Supply, and Supplies shall be construed accordingly.

Tender means the formal process for obtaining priced bids for Works, Supplies and/or Services and which must be followed for procurements with a value exceeding £100,000.

TUPE Regulations means the Transfer of Undertakings (Protection of Employment) Regulations 2006 (as amended by the Collective Redundancies and Transfer of Undertakings (Protection of Employment) (Amendment) Regulations 2014), which preserves the continuity of employment and terms and conditions of employees who are transferred to a new employer in cases where Services are outsourced, insourced or assigned by the Council to a new supplier.

Value For Money means the optimum combination of whole life costs, quality and other

benefits. Works means the construction, repair or maintenance of a physical asset.

4 CONFIDENTIALITY

All information supplied by a bidder invited to submit a Quotation or Tender for a Contract shall be treated in confidence except where references are required to be sought for the purpose of establishing a bidder's credentials, or where disclosure is required to meet an obligation contained in the Public Procurement Legislation (such as supplier debriefing following completion of a competitive tender exercise).

This general duty to maintain confidentiality is, however, subject to the Council's statutory responsibilities under Fol.

Fol does permit non-disclosure of information which is commercially sensitive, and the Project Officer is therefore recommended to instruct any bidder invited to submit a Quetation or Tender to:

 state clearly which, if any, of the information or other material supplied with their Quotation or Tender is commercially sensitive; and explain why, in the bidder's own opinion, commercial sensitivity attaches to that information or other material.

However, whilst bidders may specify in their Quotation or Tender that information or other material being supplied to the Council is commercially sensitive and therefore exempt from disclosure, the Project Officer must make bidders aware when inviting Tenders or Quotations that such information shall be regarded by the Council as having indicative value only and that the Council may nevertheless be obliged to disclose such information if an Fol request is received.

Note under Fol that the Council alone is responsible for determining at its absolute discretion whether confidential, commercially sensitive or other information is exempt from disclosure or is to be disclosed in response to a request for information.

CALCULATING THE VALUE OF A PROPOSED CONTRACT

When calculating the value of a proposed Contract, the Project Officer should have regard as follows:

- values are total lifetime Contract values, not annual values;
- account must be taken of the potential for exercising any options or any rights of renewal or extension;
- values exclude VAT;
- the estimated value of a Framework Agreement or a Corporate Contract is the total value of all of the purchases which <u>could</u> be made by the Council under that arrangement;
- where a Contract length is unfixed or imprecise, its value shall be assessed on the basis of the amount the Council might spend on it over 48 months;
- where procurement activity is undertaken jointly with another public body, the value
 of the Contract to each organisation shall be combined for the purpose of
 determining the applicability of <u>GPA Procurement Thresholds</u> (and the issue of a
 Contract Notice to Find a Tender or Contracts Finder as appropriate);
- a Contract must not be packaged in such a way that is chiefly intended to evade the point at which any rule in the Rules or the Public Procurement Legislation may apply; but consideration can be given to dividing a proposed Contract into Lots to make them more accessible for small and medium enterprises.

GPA PROCUREMENT THRESHOLDS

The Public Contracts Regulations 2015 shall be complied with in respect of all Contracts having a value that exceeds the relevant threshold for the Works, Supplies or Services being procured (see GPA Procurement Thresholds).

The consequences of failing to do so are severe, whether before a Contract is formally awarded or in the aftermath of that decision:

Before the Contract is Signed the Council:

- Must automatically suspend its award upon receiving, and pending the conclusion
 of, a legal challenge to that decision.
- May be ordered to set aside any unlawful decisions taken during the tenderprocess or to amend any unlawful documentation.
- Could be liable to pay damages to any bidder proving loss arising from the Council's actions.

After the Contract is Signed the Council:

- Could be liable to pay damages to any bidder proving loss arising from the Council's actions.
- May, in any case of serious abuse of The Public Contracts Regulations 2015, be required to cancel its Contract (where a court declares that Contract to be prospectively ineffective) and pay a fine.
- May, in any other case, be ordered to shorten the term of its Contract or pay a fine or both.

Given the draconian consequences that may occur for failing to comply with the public procurement regime, the message is clear: "follow the rules".

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73 COMMENCING A PROCUREMENT

No procurement shall commence without there being sufficient budget available to cover the estimated cost of the Works, Supplies or Services being procured, or an outside body providing grant for the procurement of Works, Supplies or Services having given a binding commitment to the Council to provide those funds.

Further, for all procurements above £250,000 (inclusive of VAT) the Project the relevant Officer shall first consider and agree with the Head of Procurement and Contract ManagementProcurement and Contracts Manager agree a procurement strategy an approach to the procurement that is most likely to achieve the procurement's intended outcomes and objectives, having regard, therefore, to such matters as:

- the likely total cost of the project;
- the amount and source of the money earmarked for it;
- the length of the proposed arrangement;
- the procedure to be adopted for achieving effective competition;
- the proposed procurement timetable;
- whether procurement jointly with another public body would be of benefit;
- how Value for Money and/or Service improvements may be achieved;
- how Social Value might be secured for the Council's area by the procurement;
- details as to whether TUPE is likely to applyy (see section 9); and
- any risk to the Council in undertaking (or not undertaking) the procurement.

Dealing With Expressions Of Interest Received Under The Right To Challenge

The Council has a duty to consider any expression of interest received from a Relevant Body wanting to run a Relevant Service on behalf of the Council. The Council shall fulfil that duty as follows.

Where an expression of interest for a Relevant Service is received by the Council, the Assistant Director responsible for the service to which the Relevant Service relates shall:

inform the Head of Procurement and Contract Management and the Director:
 Law and Governance of its receipt without delay; and

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 forthwith check that it meets the minimum requirements specified in the Localism-Act 2011 and accompanying regulations. Expressions of interest must contain:

	information about the financial resources of the Relevant Body (and the
	financial
+	
	resources of any consortium member or sub-contractor with whom the
	Relevant Body proposes to deliver the Relevant Service)

	evidence of the Relevant Body's capability to provide or assist in
2	providing the
	Relevant Service (and the capability of any consortium member or sub-
	contractor with whom the Relevant Body proposes to deliver the Relevant
	Service)
	Information about the Relevant Service sufficient to identify it and the
3	geographical area to which it relates
	information about the outcomes to be achieved, particularly how the provision
4	or assistance will add Social Value to the Council's area and how it will meet
	users' needs
	details about how, in any case where the Relevant Body consists of
5	Council employees, those employees will engage with other employees
	of the Council
	affected by the Relevant Service

For each and every expression of interest received, the relevant Assistant Director shall issue the necessary notifications required by the Localism Act 2011 and accompanying regulations in consultation with the Head of Procurement and Contract Management and the Director: Law and Governance, including publication as necessary on the Council's website.

The relevant Assistant Director shall report each and every expression of interest to the Executive, and seek recommendation from it to accept, reject or modify that expression as appropriate.

Where recommendation is made to accept the expression of interest the Council shall, following notification of the Council's acceptance to the Relevant Body, proceed to carry out a procurement exercise in respect of the Relevant Service in conformity with the Rules. It shall also specify in such manner as it thinks fit (which must include publication on the Council's website):

- the minimum period that will elapse between:
 - the date of the Council's decision to accept the expression of interest, and
 - the date on which it will begin the procurement exercise for the Relevant-Service, and
- the maximum period that will elapse between those dates.

An expression of interest may only be rejected where:

4 it does not comply with any of the requirements specified in the Localism Act-2011 and accompanying regulations **Formatted:** Font: (Default) Arial, English (United Kingdom)

2	the Relevant Body provides information in the expression of interest which
	in the
	opinion of the Council, is in a material particular inadequate or inaccurate
3	the Council considers, based on the information in the expression of interest,
	that the Relevant Body or, where applicable (a) any member of the consortium-
	of which it is a
	part, or (b) any sub-contractor referred to in the expression of interest is not
	suitable to provide or assist in providing the Relevant Service
4	it relates to a Relevant Service where a decision, evidenced in writing, has
	been taken by the Council to stop providing that service
5	the expression of interest relates to a Relevant Service (a) provided, in whole or
	in part, by or on behalf of the Council to persons who are also in receipt of a
	service provided or arranged by an NHS body which is integrated with the
	Relevant Service; and (b) the continued integration of such services is, in the
	opinion of the relevant authority, critical
	to the well-being of those persons
6	the Relevant Service is already provided under Contract to the Council or
	otherwise the subject of a procurement exercise
,	

the Council and a third party have entered into negotiations for provision of the Relevant Service, which negotiations are at least in part conducted in writing the Council has published its intention to consider the provision of the Relevant Service by a body that 2 or more specified employees of the Council propose to establish

the Council considers that the expression of interest is frivolous or vexatious the Council considers that acceptance of the expression of interest is likely to lead to contravention of an enactment or other rule of law or a breach of statutory duty

Where recommendation is made to reject the expression of interest the relevant Assistant Director shall notify the Relevant Body accordingly, giving reasons for that decision, and shall also arrange publication of the notification in such manner as s/he thinks fit on behalf of the Council, which must include publication on the Council's website.

Recommendation may be made to modify an expression of interest by agreement with the Relevant Body. The relevant Assistant Director shall notify the Relevant Body of any such recommendation, giving details of the modification sought and the reasons for that decision, and shall also arrange publication of the notification in such manner as s/he thinks fit on behalf of the Council, which must include publication on the Council's website.

ROLE OF THE PROCUREMENT & CONTRACTS GROUP PSG

The Procurement -and Contracts Group (PCG) Board-is an officer led board with its terms and reference set out at Appendix 1The PSG — Core Group's terms of reference are set out in-paragraph 2.1 of Appendix 1.

The PSG – Strategy Group's terms of reference are set out in paragraph 2.2 of Appendix \pm

95 REQUIREMENTS IN RELATION TO TUPE

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TUPE, and the interpretation of it, changes frequently, and only a brief reference to it is therefore contained within these Rules. The Director: HR and / or the Director: Law and GevernanceOfficer should consult Human Resources and Legal for can provide further TUPE guidance and advice as necessary or appropriate.

Whenever a new supplier is appointed to take over the provision of an existing Service, employees of the original supplier engaged in the provision of that Service (or the Council, if the Service was provided in-house) may be affected by transferring that Service to another provider. If so, it will be necessary to form a view as to whether TUPE applies, and the adviceadvice of the Director: HR and the Director: Law and Governance from Legal and HR advice must therefore be obtained by the Project Officer before commencing a procurement project.

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If a Contract is likely to involve a transfer of Council staff then it is important that the Project Officer arranges for the Director: HR to begin consultation with the relevant employees that will be affected at an early stage. This is good practice and the Council has a statutory obligation to consult under TUPE.

6 FINANCIAL THRESHOLDS AND PROCUREMENT PROCESSCOMPETITIVE PROCESS.

10

(a) —Where a Relevant Contract is being procured the minimum procurement process and rules for inviting tenders are as follows. Number of Tenders/Quotations to be Invited

This rule 10(a) shall apply unless the call for competition is to be waived in accordance with the procedure prescribed in section 17, or the Council's requirement for Works, Supplies or Services is to be satisfied using an established Framework Agreement or Corporate Contract from which the Council is expressly entitled to benefit. While a formal competitive tendering exercise may be conducted by the Council inrelation to any procurement of any value, such a process must be undertaken by the Council for all Contracts

Estimated	Minimum	Method of	Authority to	Authority to	
Total Contract Value (inclusive of VAT)	Process	Invitation & Transparency Obligation	<u>award</u>	<u>sign</u>	
Less than	At least one	None	Relevant	Relevant	
£5000	quote must be	mandated	Assistant	Assistant	
	sought from an		Director	Director	

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	<u>appropriate</u>				
	source via the				
	procurement				
	portal (or				
	alternative				
	method with				
	prior approval				
	of the				
	Procurement				
	and Contracts				,
	Unit),				/
£5000+ to	Invitation to	Method to be	Relevant	Authorised	/
and less	quote or tender,	approved by	Assistant	Signatory	
than	must be sent	the	Director and if	(Legal	
£100,000	via the	Procurement	over £50,000	Services)	
	procurement	and Contracts	in value with		
	portal to at	Unit, with any	the prior.		/
	least three	None	approval of		/
	appropriate	mandated.	Procurement		
	suppliersources	However if	Steering-		
	-, including at	advertising	Group&		/
	least one SME*	then-	Contracts		
	or VCSE*	information	Group		/
	organisation -	about the			
	(where	opportunity			
	appropriate	should be			
	and possible)	placed on			
		Contracts			
		Finder			
		database.			
		procurement			/.
		over £50,000			
		requiring prior			
		approval by			
		Procurement			
		& Contracts			
		Group			
Over	TFull	Advertise	Relevant	Executed as	/
£100,000+ to	competitive	o O pen	Assistant	Deed under	/
the relevant	tender process	invitation to	Director with	Seal (Legal	
FTS (Find a	applies via the	tender (ITT)	the approval	Services) or	/
Tender	procurement	on the	of	alternative	
Service)	portal, with and	Council's	Procurement	method	/
threshold	at least five	portal and	Steering	approved by	
	written tenders-	Contracts	Group&	the Monitoring	//
	must be	Finder	Contracts	Officer.	//
	sought, via the		Group		/
	procurement				
	portal where				/
	appropriate				
	and possible.				
					/
Over	Full competitive	Advertise	Relevant	Executed as	/
Relevant FTS	tender process	relevant	Assistant	Deed under -	/
threshold +	applies and at	Procurement	Director with	Seal (Legal	
	least five	Procedure by	the approval	Services) or	
	written tenders	on the	of	alternative	

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must be sought	Council's	Procurement	method	
via the	portal.	Steering&	approved by	
procurement	Advertise on	Contracts	the Monitoring	
portal.	Contracts	Group	Officer.	
	Finder and			
	Find a Tender	If over		
	system	£500,000		
	Other media	Executive		
	may also be	approval is		
	used	required		
				1

above £100,000 (see table below).

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Purchasing Schemes

An officer responsible for the procurement exercise may use Purchasing Schemes subject to the following conditions:-

An officer responsible for the procurement must seek advice in advance that:

- the Council is legally entitled to use the Purchasing Scheme;
- the purchases to be made do properly fall within the coverage of the Purchasing Scheme;
- the establishment and operation of each Purchasing Scheme is in compliance with the Procurement Legislation and meets the Council's own requirements.

A "Purchasing Scheme" may include:

- Contractor prequalification lists/select lists;
- Framework arrangements (including those set up by the Government Procurement Service);
- Purchasing arrangements set up by central purchasing bodies and commercial organizations; Consortium purchasing;
- Collaborative working arrangements;
- Formal agency arrangements;
- E-procurement / purchasing schemes and methods;
- Other similar arrangements.

Where a Purchasing Scheme is used then there shall be a whole or partial exemption from the obligations under these Contract Rules of Procedures in respect of the choice and conduct of procedures. Advice should be sought from the Procurement and Contracts Unit Services prior to entering to such arrangements.

For Contracts below £100,000, Tenders may not be required and a Contract can be awarded on the basis of Quotations received and evaluated in accordance with Value for Money requirements PROVIDED all stages of that exercise are nevertheless recorded in writing sufficient to demonstrate the decisions taken are robust, fair and auditable.

Where there are a sufficient number of organisations suited to bid for a particular Contract, the Council may limit the number of potential bidders from whom it may seek Tenders/Quotations as follows:

Estimated Contract Sum	Minimum Number of Bidders Invited to Tender
Works, Services or Supply	Determined in consultation with the Director:
Contract	Law
exceeding relevant GPA	and Governance, having regard to EU
Procurement Thresholds	tendering requirements ⁴
Works, Services or Supply	3 Tenders invited
Contract between £100,000 and	
relevant	
GPA Procurement Thresholds	
£25,000 to £100,000	3 written Quotations
£2,500 to £25,000	2 Quotations (in writing wherever possible)
<u>Up to £2,500</u>	Procurement Card, petty cash etc. transaction

(b) Advertising a Contract Opportunity

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This section applies where Tenders or Quotations are required to be obtained (see section 10(a)) and the use of an established Framework Agreement or Corporate Contract from which the Council is entitled to benefit is not appropriate.

The Project Officer is reminded that, whilst generally the most effective means of achieving Value for Money in any Contract is to advertise it publicly by, e.g., notice on the Council's website or in an appropriate trade journal or the local press, the following forms of Contract advertisement must by law be undertaken in addition to any other means of advertising the Contract opportunity chosen by the Project Officer:

Estimated Contract Sum	Find a Tender / Contracts- Finder ⁵
Contracts for Works, Services or Supplies above GPA Procurement Thresholds	The Contract opportunity must be published on Find a Tender
Contracts for Works, Services or Supplies between £25,000 and GPA Procurement Thresholds	The Project Officer must advertise on Contracts Finder where it determines to

⁴-E.g., regulation 65 (3) of the PCR 2015 states that the minimum number of candidates who are invited in a restricted procedure to complete the ITT shall be 5, providing that at least this number have been assessed as sufficiently qualified after completing a SQ or equivalent. This number can be increased if desired, but not decreased.

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⁶ The Public Contracts Regulations 2015 require that if a Contract is advertised, the opportunity must be published on Find a Tender instead of, or in addition to, other portals or websites whenever the value of the contract is greater than the GPA Procurement Thresholds. Contract opportunities between £25,000 and the GPA Procurement Thresholds should be published on Contracts Finder.

	advertise	that
		Contract
	publicly	

(c) Shortlisting Applicants to Tender

Shortlisting for Contracts above the GPA Procurement Thresholds

If, in advertising a Contract opportunity, the Project Officer wishes to assess the suitability, or unsuitability, of applicants to perform a Contract for the purpose of reducing the number of applicants to a smaller number who are to proceed to a later stage of the process (i.e., to shortlist organisations prior to inviting Tenders), and the Contract value is above the <u>GPA Procurement Thresholds</u>, then the Contract advertisement shall state that any person, firm or organisation wishing to express an interest in the Contract must do so by completing and returning to the Council, by a date specified in the advertisement (being not less than 30 days), a <u>Standard Selection Questionnaire</u> in the standard form prescribed by central government or a document or certificate of equivalent effect ('SQ')⁶.

All SQs accordingly received shall be assessed to determine the acceptability, experience, financial standing, capability and capacity of the organisation concerned to deliver the Works, Supplies or Services required.

The Head of Procurement and Contract Management shall have responsibility for coordinating such pre-qualification process, including receiving completed SQs, and, from those considered eligible to bid for the Contract, the Head of Procurement and Contract Management and the Project Officer shall together compile a shortlist of persons, firms or organisations from whom Tenders may be invited. That shortlist shall have regard to the minimum number of Tenders required in accordance with the Table in section 10a.

When the selection process has been completed, the Head of Procurement and Contract Management shall inform unsuccessful applicants that they were not selected to tender, together with brief reasons as to why they were not so selected.

Shortlisting for Contracts below the Standard Selection Questionnaire

The Council is prohibited by Public Procurement Legislation from demanding a SQ in relation to any Contract opportunity below the <u>Standard Selection Questionnaire</u> for services or supplies, although it may ask applicants to answer a suitability assessment question provided the question is:

- relevant
- proportionate and
- intended only to elicit information or evidence which the Council requires for the purpose of assessing whether applicants meet minimum standards of suitability, capability, legal status or financial standing.

In complying with this stipulation, the Project Officer shall have regard to any guidance issued by the Minister for the Cabinet Office, which may include guidance on how to establish and assess, without using SQs, whether applicants meet requirements or minimum standards relating to suitability, capability, legal status and financial standing.

(d) Getting Tenders and Quotations

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⁶ Such as a Single Procurement Document

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Where Where qQuotations or Tenders are required, the documentation comprising the ITT or the ITQ shall be based on relevant model documents available from the Head of Procurement and Contract Managementts, Unit.

In either case, the competitive procedure the Project Officer has determined to follow (and which, for openness and transparency, should be recorded in the ITT or ITQ) must be sufficiently structured to ensure the Quotations or Tenders received can be properly compared and evaluated in accordance with Value for Money requirements.

A Tender contest may be conducted by the Project Officer using either the open or restricted procedure. Open tendering means that the opportunity to bid for the Council's Contract shall be open to any supplier who can Tender for the Works, Supplies or Services in accordance with the Council's advertised requirements. In such cases, the Council must consider and evaluate all qualifying bids received. The restricted procedure involves a tender process in which the Council limits the number of prospective tenderers to those who have been shortlisted by it in accordance with the pre-qualification procedure prescribed at section 10(c).

No departure from either the open or restricted tendering procedure in favour of another procurement procedure permitted by Public Procurement Legislation, including the Negotiated Procedure, the Competitive Dialogue Procedure, the Competitive Procedure with Negotiation or the Innovation Partnership Procedure, shall be permitted without the authorisation of PSG—Core Group.

(e) Evaluation Criteria

Any ITT or ITQ must contain details as to the criteria for awarding the Contract to which it relates. Those criteria must be robust, fair, auditable, compliant with any relevant Public Procurement Legislation and, for any ITT, weighted wherever possible.

The award criteria may be based on price alone or on that which represents the Most Economically Advantageous Offer received. In relation to Contracts above the FTS
Threshold, Standard Selection Questionnaire, any award must be based on the Most Economically Advantageous Offer.

Lowest Price

Awards based on price alone alone do not permit Value for Money considerations and so will <u>usually onlyenly ever</u> be suitable for Supply Contracts of very low value where the Supplies required can be specified in significant detail at the outset and no after sales service or other special requirements are needed in connection with that Supply. Where appropriate, guidance advice should be sought on price assessment and lifecycle costs from the Contracts and Procurement and Contracts Unit.

Most Economically Advantageous Offer

Where the Council intends to award a Contract on the basis of the proposal which is the <u>Most Economically Advantageous Offer</u> received, the criteria (and any sub-criteria) to be used in the evaluation shall, as a minimum:

- be pre-determined,
- be listed (in the ITQ) in order of importance,
- be weighted (in the ITT) according to their respective importance (unless, onobjective grounds, it is not possible to provide any such weightings), have relevant
 weightings set out with applicable criteria.

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- be strictly observed at all times throughout the competition for the Contract,
- includebe framed (with any relevant weightingsand) weighted) criteria where appropriate in respect of so as to best achieve any Social Value reported undersection 8
- reflect value for moneythe principles of Best Value,
- include price and quality criteria,
- be capable of objective assessment, and
- have regard to environmental impact and sustainability considerations relevant to the Works, Supplies or Services being procured.

Where it is possible to apply a scoring matrix to the proposed evaluation criteria, here a contract award is to be made following the above approach, it the Contract shouldmust be awarded to the tenderer obtaining the highest overall score (i.e., the Most Economically Advantageous Offer) from the evaluation process with a compliant tender.

The evaluation must be carried out by a panel consisting of the Project Officer and at least one other officer of appropriate seniority, supported by the Head of Procurement and Contract Management. No one in the evaluation panel may have any personal or professional connection with any organisation bidding for the Contract and must in the event of any conflict of interest or potential for such conflict recuse themselves from involvement in the evaluation and nominate a substitute officer able to conduct the evaluation fairly, transparently and impartially.

All decisions, scores, judgements and observations of the evaluation panel must be recorded in writing and held by the Head of Procurement and Contract Management for the purpose of demonstrating in the event of challenge or otherwise as required that the decisions taken were robust, fair and auditable 7.

(f) Award

(Note that if the project budget is not sufficient to meet a preferred supplier's tendered rates and prices ahead of Contract award then the Project Officer must secure additional project funds before accepting the relevant tender. The Project Officer should therefore refer to the Finance Procedure Rules for relevant and appropriate guidance on project budget increases. Further advice can be provided by the Director of Finance).

Value	Authority to Award
Up to £150,000- (unless a Principal- Procurement- Decision) ⁸	Relevant Assistant Director to approve Project Officer's award recommendation, detailed reasons for such award to be noted in writing on the Project Officer's project file for audit purposes.
Over £150,000 but below £500,000 (unless- a Principal- Procurement- Decision)	Unanimous decision of the PSG — Core Group following the Head of Procurement and Contract Management's submission of a report to it on the outcome of the competition, including the Project Officer's recommendation on Contract award.
Over £500,000- (unless a Principal- Procurement Decision)	Unanimous decision of the PSG - Core Group in consultation with the Lead Member/portfolio holder responsible for the procurement following the Head of Procurement and Contract Management's

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⁷-Regulation 84(8) of the Public Contract Regulations 2015

⁸-By way of reminder, a Principal Procurement Decision means any key procurement decision affecting any Contract where the total cost of that Contract would, were it to be awarded, exceed the greater of 5% or £25,000 of budgeted revenue expenditure and/or 5% or £100,000 of budgeted capital expenditure, or which falls to be made for the purpose of responding to an expression of interest received from a Relevant Body exercising its Right to Challenge, or awarding a Contract arising from such expression

	submission of a report to it on the outcome of the competition, including the Project Officer's recommendation on Contract award.
Principal Procurement Decision	Cherwell District Council Executive decision unless delegated by Executive to PSG Core Group.

All unsuccessful bidders submitting Tenders or Quotations for evaluation by the Council must be informed of the outcome of the competition, including the name of the winning bidder and a brief explanation as to why they were unsuccessful on that particular occasion (for further guidance on Debriefing, see section 10(g) below).

(g) Standstill ('Alcatel') Period and Award Notices

Acceptance of any tender governed by The Public Contracts Regulations 2015 is subject to a standstill period before any Contract with the preferred tenderer can be concluded. The standstill period (also known as the 'Alcatel' period for the case (Alcatel Austria and Others v Bundesministerium für Wissenschaft und Verkehr (C-81/98)) from which the law emerged) describes the period between communication of the outcome of the tender process to all those who participated in it and the formal conclusion of the Contract and is intended to provide such participants with an opportunity to challenge the award of a Contract (e.g., because the Council has failed to follow the stated/prescribed tender procedure) before the Contract is finally concluded at the end of the standstill. The period is 10 days if the Council's decision is communicated electronically or 15 days from despatch if sent by any other means. In either case the standstill must end on a working day. Project Officers are recommended to send decision notices electronically.

The standstill period is triggered only by sending an award decision notice to all those who bid for the Contract which contains an explanation of:

- the criteria used to make the award
- the reasons for the Council's decision, including the characteristics and relative advantages of the successful tenderer
- the scores of both the successful tenderer and the recipient of the notice
- the reasons why the recipient did not meet any technical specification (where applicable)
- the name of the bidder awarded the Contract and
- the date on which the standstill period is expected to end

The requirement to notify bidders in this way, coupled with the sanctions available to them which may arise from any failure by the Council to follow The Public Contracts Regulations 2015 (see Section 6), highlights the need for a robust, fair and auditable evaluation process.

117 INSURANCE

At the commencement of any procurement exercise, the Project-relevant Officer and the Director of Finance (or nominated officer) shall together determine the type and level of insurance cover required in relation to a particular procurement. The appropriate Project Officer shall ensure the successful bidder has any required insurance cover in place before performance of the Contract begins, and

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shall further ensure, at appropriate intervals, that such cover is maintained by the supplier throughout the Contract period.

128 PARENT COMPANY GUARANTEES AND PERFORMANCE BONDS

Before commencing any tendering exercise for a Contract exceeding £150,000 in value of amount, the <u>relevant Officer and the Assistant Director of Finance</u> (or <u>nominated officer</u>) <u>Project Officer and the Director of Finance</u> shall together determine the need for, and value of, any parent company guarantee and/or performance bond necessary in relation to that procurement.

The <u>Assistant Director of Finance (or nominated officer)</u> may also require any Contract below £150,000 to be supported by a parent company guarantee and/or performance bond for such amount as the <u>Assistant Director of Finance (or nominated officer)Director of Finance may consider necessary or appropriate in all the circumstances.</u>

In determining the need for appropriate guarantees, regard should be had to using performance bond and/or a parent company guarantee only in specific and justified circumstances where the contract is judged to be at high risk of supplier or performance failure. Key points include: is the contract with the ultimate parent company; is the balance sheet commensurate with the liabilities in the contract; what proportion of the net assets are represented by the maximum liability under the contract; and to what extent are the assets are tied to the contracting party?

The <u>Project appropriate</u> Officer shall ensure the successful tenderer has any required parent company guarantee and/or performance bond in place before the Contract is commenced.

439 TENDER ADMINISTRATION: PROCEDURE FOR ISSUING AND RECEIVING TENDERS

An electronic Invitation to Tender shall be issued by the Council for all contracts with an estimated value of £100,000, or more and tenders shall be submitted electronically via the Council's Procurement Portal.

The Council Procurement Portal and the Invitation to Tender must specify the format in which an electronic tender is submitted by tenderers and such tenders shall be stored in a secure portal account which is locked until the date and time specified for its opening.

No tender received after the time and date specified for its opening shall be accepted or considered by the Council unless the Monitoring Officer is satisfied that there are exceptional circumstances and the other tenders have not been opened.

The electronic opening of tenders submitted on the Procurement Portal shall be conducted by a Procurement or Legal Officer and the relevant Assistant Director or their nominated representative.

Only in limited circumstances a tender process should be undertaken by hard copy submissions. In such cases written approval of the Monitoring Officer is required.

(a) Issuing of tenders

The Project Officer must liaise with the Head of Procurement and Contract Management for the purpose of making all arrangements for the issue of ITTs and the receipt of submissions and proposals in response through the electronic procurement

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system operated by the Council for this purpose. No other method of Tender administration is permitted without the express consent of, and involvement with, the Head of Procurement and Contract Management.

(b) Submitting tenders

All Tenders must be returned strictly in accordance with the instructions prescribed in the ITT and must <u>not</u> be returned directly to the Project Officer, a Council Member or to any consultant acting on the Council's behalf.

Every ITT shall state that no Tender shall be considered unless it is returned to the Council as prescribed in the ITT by the date and time specified in the ITT.

Tenderers shall be responsible for ensuring their Tender is received by the Council by the specified time and date ~ late Tenders <u>cannot</u> be considered for evaluation or acceptance by the Council in any circumstances, even if the Tenderer asserts their Tender was sent before the return date.

If late tenders are received then the Project Officer must on such receipt advise the tenderer(s) concerned that their Tender was received late to the Council thereby preventing its consideration, and inform them that the Tender shall either be returned to them as they may require or otherwise destroyed by the Council after a period of 14 days.

(e) Abnormally Low Tenders

Where the rates and price(s) submitted by one or more tenderers is prima facie abnormally low or otherwise unrealistic, the Head of Procurement and Contract Management has a legal duty to ask the tenderers concerned in writing to clarify their Tender proposals within the parameters prescribed by Regulation 69 of the Public Contracts Regulations 2015 and shall, with the Project Officer, assess the merits or otherwise of the explanations given before making any recommendation as to approval or rejection of those Tenders as appropriate.

14 NEGOTIATING CHANGES TO BIDS RECEIVED

The following provisions apply to negotiations with bidders for any Council Contract, and the consequential amendments to Tenders and Quotations, otherwise than in accordance with any formalised negotiation process permitted by the Public Procurement Legislation.

All negotiations with any bidder between receipt of formal Tenders/Quotations and the award of a Contract on fundamental aspects of the Contract, variations in which are likely to distort competition or cause discrimination, and in particular on prices is prohibited.

However, certain post Tender/Quotation discussions with bidders are permitted if these are conducted for the purpose of:

- clarifying with a bidder details of any errors of arithmetic discovered in their Tender/Quotation in order that they may either confirm or withdraw the Tender/Quotation or amend it in order to correct those errors; or
- clarifying or supplementing the content of a Tender/Quotation or the requirements
 of the Council, and providing that this does not involve discrimination or unfairness
 to any other entity participating, or who participated, in the Tender/Quotation
 exercise.

Amendments to Tenders and Quotations, once agreed, shall be put in writing and signed

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by the tenderer.

15 QUALIFIED SUBMISSIONS

Tenders or Quotations must not be qualified or accompanied by statements that might be construed as rendering them equivocal. Any bidder whose submission is found to contain a qualification which would give that organisation an unfair advantage over other participants in the competitive process must be asked either to withdraw the qualification or withdraw the bid. The Monitoring Officer's decision as to whether or not a submission is in an acceptable form will be final.

16 VARIANT BIDS

A variant bid is a modified or alternative Tender or Quotation. A bidder may submit a variant proposal <u>in addition</u> to one that conforms to the requirements of the original specification provided:

- express provision is made for this in the ITT/ITQ documentation and any notice or advertisement relating thereto;
- the variant bid is free of qualifications, states all cost implications, identifies all
 deviations from the project specification or brief and all risks and contingencies and
 nevertheless complies with the Council's minimum core requirements; and
- the Project Officer does not commit the Council to considering any such bid received.

If a variant bid is considered, it must be evaluated in accordance with the award criteria specified in the ITT or ITQ, and a tenderer may be awarded a Contract on the basis of a variant bid if this meets the Council's minimum core requirements.

10 EXCLUSIONS

17 The requirement to conduct a competitive procurement process is excluded in the following circumstances: WAIVERS

	Type of circumstance	Written record and approval
<u>a)</u>	the proposed contract is excluded under the Procurement Legislation; -or	Prior written approval from the Monitoring Officer is required.
<u>b)</u>	the proposed contract is being awarded under a Purchasing Scheme of a type where a competition has already been undertaken on behalf of the Council or other public sector organisation; or	Prior written approval from the Monitoring Officer is required.
<u>c)</u> ,	the proposed contract is an extension to or a variation of the scope of an existing contract where the existing contract provides for such extension or a variation or where the variation is a modification permitted under the Procurement Legislation.	For contract extension where annual value is below £50,000 prior written approval from the Monitoring Officer and S151 Officer is required. For contract where annual value greater than £50,000, approval of the Procurement & Contracts Group.

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11 EXCEPTIONS

The Council does not have the power to waive the applicability of Public Procurement Legislation.

Subject to Public Procurement Legislation_, therefore, and in particular to The Public Contracts Regulations 2015 (see further section 6), the requirement to seek Tenders or Quotations may be waived as follows:

Value	Authority to Waive
Below £10,00050,000	Assistant Director in consultation Monitoring
	Officer and Section 151 Officer with Head of
	Procurement and Contract Management
Above £ <u>50,000</u> 10,000	Monitoring Officer and Section 151 Officer
	with a report approved by Procurement &
	Contracts Group and Monitoring Officer and
	Section 151 Officer

All exceptions or waivers to these Contract Rules of Procedure must be:

fully documented with a record noting the reasons for the waiver and that the circumstance are genuinely exceptional-;- and

noted on the waiver register to be kept by the Procurement and Contracts Unit. Exceptions where the rules can be waived are set out in Appendix 3.

18 ELECTRONIC AVAILABILITY OF CONTRACT DOCUMENTS

Under The Public Contracts Regulations 2015, the Council must, in relation to Contracts above the GPA Procurement Thresholds, offer by electronic means unrestricted, full and direct access free of charge to the procurement documents from the date of publication of the contract opportunity on Find a Tender, including the invitation to tender, specification, project brief, conditions of contract and other supporting documentation intended to describe or determine the various elements of the procurement or the procedure. Further, all such documentation must be drafted and readily available electronically to potential bidders before the relevant contract notice is submitted to Find a Tender.

While electronic availability of contract documents is mandatory in relation to contracts the award of which is governed by The Public Contracts Regulations 2015, the Project Officer should, in liaison with the Head of Procurement and Contract Management, consider applying the benefits of electronic procurement to contract opportunities that fall below the GPA Procurement Thresholds.

12. CONTRACT FORMALITIES

12.1 The Form of Contract

12.1.1. All contracts should be made in writing and on the Council's standard

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written terms unless Legal Services approves otherwise. Contracts made on the supplier's written terms must be reviewed and approved by Legal Services. In advance of the tender process, the procuring Officer must seek advice from Legal Services on the form of contract to be used.

12.1.2. Advice from the Finance team must be obtained where the contract involves a finance leasing arrangement.

12.1.3. Every contract shall specify the goods, materials or services to be supplied and the work to be executed; the price to be paid together with a statement as to the amount of any discount(s) or other deduction(s); the period(s) within which the contract is to be performed and such other conditions and terms as may be agreed between the parties and are required by law.

12.1.4. Consideration must be given as to whether or not a performance bond, parent company guarantee, or other form of security acceptable to the S151 officer and the Legal Services, is required from the supplier.

12.2 Required Terms

12.2.1 Boilerplate Clauses - The Council is required to include statutory terms which include non-exhaustively: Anti Bribery; Anti-Money Laundering; Freedom of Information; Data Protection; Safeguarding of Vulnerable Adults and Children; Transparency; Prevention of Terrorism; Audit; Anti-Discrimination Equality and Diversity; Payment of Subcontractors; Termination and Exit of Above Threshold Contracts; Compliance with Anti-Slavery and Human Trafficking laws; Force Majeure; Health and Safety.

If Officers consider one of the above clauses is more appropriate to their contract, they must notify Legal Services when asking them to consider the contract terms. For example, where personal data is being controlled or processed by a third party on the Council's behalf, an additional data sharing agreement may be required.

12.2.2 Liquidated Damages - Officers must consider the effect on the Council of any delay in performance of the contract, and whether that delay is likely to cause the Council financial loss which requires protection. If so, the Officer must estimate the reasonable and genuine loss that the Council is likely to suffer as a result of the delay and that would fairly compensate the Council, usually at a daily or weekly rate for that loss.

12.2.3 Standards - Where an appropriate British Standard or code of practice (or other applicable standard) applies to the procurement, the relevant Officers are required to the relevant standard is included in the contract or specification.

12.3 Execution of Contracts

12.3.1. Where any contract is required as a result of any legal procedure or legal proceedings on behalf of the Council, it will be signed by the Monitoring Officer or another person authorised by them, unless any enactment otherwise authorises.

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12.3.2. Contracts with a value of less than £5,000 (inclusive of VAT) can be signed by the relevant Assistant Director. Contracts of £25,000 (inclusive of VAT) to £100,000er above, are to be executed in Legal Services, unless Legal Services approves otherwise.

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12.3.3. Any contract for an amount of or greater than £250.000100,000 (inclusive of VAT) is to be to be executed as a deed using the common seal of the Council, signed by an authorised signatory and witnessed as formality requires.

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12.4 Electronic Signatures & Seals

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12.4.1. For all contracts below £5,000 (inclusive of VAT), the Council may execute the contract via a method of e-signature which has been preapproved by Legal Services. Any contract with a value between £5000 and £100,000 of £25,000 (inclusive of VAT) or above, must be authorised, signed and completed by Legal Services.

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12.4.2. For contracts that require a seal, the Monitoring Officer may adopt such means of sealing as from time to time they consider appropriate. This may include allowing electronic sealing in accordance with section 7A(1) of the Electronic Communications Act 2000 (or other subsequent legislation). Affixing of an electronic seal approved in this way shall be of the same legal effect as affixing the common seal of the Council.

Any additional formality relating to the witnessing of such contracts are complied with.

13: ENGAGEMENT OF CONSULTANTS.

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13.1 The financial limits in these Contract Rules apply to the engagement of consultants, and, the appointment must be based on approved evaluation. If a consultant is to provide services over the lifetime of a project then the whole lifetime cost should be taken into account when procuring the consultant.

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13.2 External legal consultants must be appointed through Legal Services in accordance with the Council's eConstitution.

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13.3 Prior to the engagement of the consultant the Officer must:

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Prepare a business case in advance of the appointment which as a minimum, should detail the reason for seeking external expertise, for example, lack of internal capacity or capability due to the specialist nature of services;

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b) This business case should be approved by either the Director or the Head of Service or their delegated nominee;

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 Financial checks of lead consultants' financial stability and professional indemnity insurance should be made (which should also include any sub-consultants); **Formatted:** Font: (Default) Arial, English (United Kingdom)

d) Insurance expiry date should be monitored by project
managers except in those cases where the insurance Section
is directly responsible for such insurance. Ongoing checks of
valid insurance renewals should be undertaken during the

lifetime of contracts;

- e) Where the consultant is an individual, check with Payroll and
 Procurement to find out if the consultant is acting in the capacity of
 an employee and therefore subject to IR35 (tax and national
 insurance payments at source)
- 13.4 The terms of engagement of a consultant (not being an Officer of the Council) shall be set down in a form approved by Legal Service.
- 13.5 Previous employees should not be engaged as consultants until a period of at least 6 months has elapsed since they ended their employment with the Council.

14 CONTRACT PERFORMANCE MONITORING

- 14.1 The relevant Officer should ensure that the contractor's performance is monitored against the contractually agreed terms, by an appropriate Officer responsible for contract management in their department. The extent of the monitoring should be proportionate to the nature, duration and associated cost of the contract.
- 14.2 Assistant Directors and managers are required to ensure Officers carry out proper contract management and that any issues in contract performance are brought to their attention. PCG may also require an updating report on contract performance.
- 14.3 Contract managers are to periodically revise how delivery and processes under ongoing contracts might be improved and to ensure that those improvements are implemented by the supplier and monitored by the contract manager.
- 14.4 Where further goods, works, or services will be required at the end of an existing contract term, contract managers must consult with the Procurement and Contracts Service prior to the expiration of the existing contract in sufficient time to plan the re-procurement to avoid disruption to Council services.

19 COUNCIL TERMS OF CONTRACT

Wherever practicable, model forms of Contract developed or approved for use by the Council must be used as the basis for contracting with any entity to whom a Contract is awarded by the Council.

Where Quotations are to be invited (see section 10a) and a model Contract is not readily available, and nor has one been prepared by the Director: Law and Governance specifically for use in connection with the relevant procurement, then any Contract entered into by the Council shall be placed on a Council Purchase Order or otherwise approved by the Director: Law and Governance.

Where Tenders are to be invited (see <u>section 10a</u>) and a model Contract is not readily available, or the Project Officer considers the relevant model is not appropriate given the nature, value and/or complexity of the Works, Supplies or Services wishing to be acquired, then such a Contract shall be in a form prepared and/or approved by the Director: Law and Governance.

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Without exception, however, the Project Officer shall ensure that any Contract for which the Project Officer is responsible that involves personal data⁹ supplied by or obtained on behalf of the Council shall clearly specify that the supplier as data controller and/or processor (as appropriate) will comply with the provisions of EU Regulation 2016/679 (the GDPR) and the Data Protection Act 2018 (together the Data Protection Legislation) or any other re-enactment of the Data Protection Legislation.

The aim of the Data Protection Legislation is to protect the privacy of all EU citizens and prevent data breaches by ensuring that personal data is kept secure and is not disclosed to any other party except in accordance with a Contract in which the roles and responsibilities of data processors and data controllers are adequately and sufficiently addressed.

Accordingly, the Project Officer must ensure that any such Contract:

- includes specifications and/or service delivery schedules that reflect the roles and responsibilities assigned by the Data Protection Legislation between data controller and data processor; and
- contains as a minimum the generic standard data protection clauses recommended by government, as published in Annex A of <u>Procurement Policy</u> Note 02/18¹⁰.

Any supplier required to comply with the Data Protection Legislation may incur costs in doing so, especially where new systems or processes are required. However, Project Officers are reminded these costs are attributable to conducting business in the EU, and not supplying the UK public sector, and all suppliers are accordingly expected to manage their own costs in relation to compliance.

Further, the Project Officer should not, without the consent of the Monitoring Officer, Section 151 Officer and Data Protection Officer (where appointed), accept any liability-clause in a Contract that seeks to indemnify a supplier, as data processor, against-fines under the Data Protection Legislation. The legal penalty regime under the Data-Protection Legislation has been extended directly to data processors to ensure better-performance and enhanced protection for personal data, and any indemnification of suppliers as data processors for any Data Protection Legislation fines or court claims-undermines these principles.

Council Policies

The Project Officer shall have regard to the extent to which Council policies (including, without limitation, those listed in Appendix 4) affect, or are affected by, the procurement project being undertaken, and shall ensure the specification for any Contract relating to that procurement project takes account of such Council policies as may be necessary or appropriate, and that the terms of the Contract require the Contractor to comply with such policies in the performance of the Contractor's duties under the Contract.

20 EXECUTION OF CONTRACTS

Every Contract which exceeds £150,000 in value or amount shall be executed underseal except that during any period of civil emergency the Monitoring Officer may determine in his absolute

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⁹ Any information relating to an identified or identifiable natural person ¹⁰ PPN 02/18 enhances and builds on the content of PPN 03/17-so any contract amendments that have been made using PPN 03/17 before 25 May 2018 are valid. However, for new contracts to be let after 25-May 2018, the provisions of PPN 02/18, including the updated standard generic clauses at Annex Ashould be used.

discretion a higher (or lower) threshold as circumstances may demand in the efficient discharge of the Council's functions.

Every Contract below £150,000 in value or amount (or such other sum as the Monitoring Officer may determine in accordance with this section 20) may be executed under seal or may be signed on behalf of the Council by a signatory authorised to do so by the Council's constitution.

All solicitors and legal managers employed by the Council are hereby authorised toattest the sealing of any contract executed as a deed or the signing of any contractunder hand.

21 15. CONTRACT COMMENCEMENT

As a general rule, the Project Officer shall not authorise performance of any Contract, nor raise any Purchase Order in connection with it, unless and until all of the documents comprising the Contract have been executed by all of the parties to it, unless the Purchase Order itself comprises the Contract (see section 19).

However, where there are exceptional circumstances requiring a successful tenderer to commence performance of a Contract prior to its execution as a matter of urgency (to avoid delay and increased costs on the Contract), the relevant_Project-Officer must satisfy the Monitoring Officer and the Section 151 Officer before authorising such commencement that:

- •a. the supplier has confirmed in writing its unequivocal commitment to:
 - perform the Contract in accordance with the established terms, and
 execute the document comprising those terms when it is available and to indemnify the Council against any breach of such undertakings;
- any performance bond or parent company guarantee required under the terms of the Contract has been received from the supplier's surety or parent company or the surety or parent company has written to the Project Officer confirming the relevant organisation's agreement to be bound by the terms of such performance bond or parent company guarantee from the date of such communication;
- a certificate of insurance has been received from the supplier's insurers to confirm all requisite insurance cover is in place; and
- •d. the Section 151 Officer Director of Finance has undertaken appropriate financial checks on the supplier to establish its financial capability to undertake the Contract.

22,16. RECORD RETENTION

All Contracts executed under seal (including the winning Tender and any documentation supplementary thereto) shall be held by the <u>Assistant Director</u>; <u>Law and Governance for safe keeping and copy to be kept by relevant Assistant Director</u>.

All other procurement documentation, including all expressions of interest, selection questionnaires, ITTs, unsuccessful Tenders, Quotations, clarification responses, internal deliberations and recorded decisions shall be kept safe and secure by the relevant Assistant Director for a period of at least 3 years from the date of Contract award whereupon such documents shall be destroyed.

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Contracts executed under hand shall be held by the relevant Assistant Director and Procurement and Contracts Service, for a period of 6 years from the date it is signed.

23 PUBLISHING CONTRACT AWARDS

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⁴⁴ Regulation 84(9) of the Public Contracts Regulations 2015

The Contracts Register comprises a corporate record of all "live" Contracts over £5,000⁴² entered into by the Council, whilst Find a Tender and Contracts Finder in combination comprise a record of all Contracts entered into by the Council over £25,000 that it is required by law to publish.

Accordingly, Assistant Directors must ensure that details of all the Contracts in their service area over £5,000 (including those made following a call-off from a Framework Agreement) are entered promptly ¹³ and accurately on the Contracts Register and that, similarly, all Contracts in their service area over the <u>GPA Procurement Thresholds</u> are entered on Find a Tender, and those between £25,000 and the <u>GPA Procurement Thresholds</u> are entered on Contracts Finder.

24 CONTRACT ASSIGNMENTS/ NOVATION

There may be occasions when the supplier to whom an award of Contract was originally made gives notice to the Council that it has transferred responsibility for performance of the Contract to another organisation. Alternatively, that other organisation may give notice to the Council that it has taken on the responsibility for the Contract from the original supplier. Or the Council may itself wish to transfer any responsibilities it may have under a Contract to another organisation. In any such circumstances, the Project Officer must seek assurance from the Director: Law and Governance on (i) whether the transfer is compatible with Public Procurement Legislation (ii) is otherwise permitted under the terms of the relevant Contract and, if so, (iii) the binding documentation needed to formalise the proposed arrangement; and must also arrange for the Director of Finance to undertake (in relation to Contracts transferred by an existing supplier) appropriate financial checks on the new supplier to establish its financial capability to undertake the Contract.

25 PARTNERSHIPS AND PARTNERING

Whilst the Rules does not apply to the creation of any Partnership, the Rules will apply to:

- the creation of any other type of collaborative working arrangement which the Council
 does not define as a Partnership within the meaning set out in the Rules but which may
 nevertheless embody an ethos of partnership by, for example, the sharing of risk
 and/or open book accounting; and
- the procurement of any Works, Supplies or Services arising out of or connected with any Partnership with which the Council is involved or such other collaborative working arrangement.

Where the Council is acting jointly with another public body for the procurement of Works, Supplies and/or Services the procurement rules and procedures of the lead organisation effecting that procurement (where that is not the Council) shall apply rather than the Rules. The lead organisation must accordingly confirm that it does have relevant procurement procedure rules that are commensurate with the Rules and that it will ensure these are adhered to. Any such Contract awarded by such lead organisation must however be ratified by the Council in accordance with section 10(f).

26 REFERENCES

⁴² The Local Government (Transparency Requirements) (England) Regulations 2015 demand local authorities publish as a minimum the contract information contained in Part 2 of the Local Government Transparency Code, which requires the quarterly publication of contracts and tenders valued over \$5000.

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¹³ Current government guidance recommends publication on Find a Tender no later than 90 calendar-days after the relevant award.

References are important for suppliers, especially for SME suppliers seeking to grow their businesses. Often a successful contract with the public sector is a valuable potential reference for a small firm, and refusing to provide references can act as a barrier to the growth for business, having a negative impact on the marketplace and the overall economy.

Where, therefore, a supplier has or has previously entered into a Contract with the Council for Works, Supplies or Services, any request from that supplier for a reference in relation to that Contract should be accepted by the Project Officer, especially if that supplier has performed well and/or has exceeded the Council's expectations.

There is no legal impediment to providing references but any opinions offered by the Project Officer must be backed by contemporaneous records. For example if commenting on supplier performance, such evidence might include the achievement (or not) of delivery milestones or performance against KPIs. Subjective assessments, for example of customer satisfaction, suppliers' performance, aptitude, helpfulness, cultural fit with the authority, etc. should, however, be avoided by the Project Officer.

27 CONTRACT VARIATIONS

Any variation to a concluded Contract for Works, Supplies or Services (including an extension to the length of any such Contract or a replacement of the original supplier) ('the Variation') is only permissible if the Variation IN PRINCIPLE:

- demonstrably represents Value For Money or is otherwise in the Council's best interest to progress, and
- can be funded from an approved budget, and
- entails no diminution in any Social Value identified at the commencement of the Contract, and
- does not affect a Service in relation to which an expression of interest has been received under the Right to Challenge which either remains to be considered by the Council or which the Relevant Body does not intend to revive

and that Variation IN PRACTICE:

- is (irrespective of its monetary value) evidenced in writing, authorised in accordance with a clear, precise and unequivocal review clause or option that stated in the original contract the nature and scope of possible modifications or options available to the Council and which does not alter the overall nature of the contract, or
- entails the necessary procurement of additional Works, Services or Supplies that
 were not included in the original procurement but where a change of supplier
 cannot be made for economic/technical reasons and would cause significant
 inconvenience or substantial duplication of costs for the Council provided any price
 increase is not higher than 50% of the price of the original Contract, or
- arises from circumstances which the Council acting diligently could not foresee, does not alter the overall nature or scope of the original requirement, and does not increase the price by more than 50% of the value of the original contract or
- is intended to give effect to a universal or partial succession to the position of the
 original supplier by a new supplier following corporate restructuring, including
 takeover, merger, acquisition or insolvency, provided the new supplier fulfils all
 qualitative selection criteria initially established, the succession does not entail
 other substantial modifications to the original contract and is not otherwise aimed
 at circumventing Public Procurement Legislation; or
- does not (irrespective of its monetary value) (i) render the original contract materially different in character nor (ii) introduce conditions which would have

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allowed for the admission of other candidates, the acceptance of other tenders or attracted additional participants nor (iii) change the economic balance of the contract in favour of the contractor nor (iv) extend the scope of the contract considerably; or

 has a price value below the <u>GPA Procurement Thresholds</u> and the cost of the change represents no more than 10% of the Contract's initial value for Service and Supply contracts (15% of the Contract's initial value for Works contracts) provided the change does not alter the overall nature of the contract.

Any variation outside these requirements would require the conduct of a new tender process for a new contract unless an exception referred to in Section 17 would apply.

28 CONTRACT MANAGEMENT

Assistant Directors shall be responsible for the management of all Contracts within their service area (and, for the purpose of this and the following paragraphs in section 28, "Contract" shall include all and any collaborative working arrangements of the type described in section 25).

Contract management is the active monitoring and control of all aspects of the relationship between a supplier and the Council, the aim of which is to ensure the effective delivery of the Works, Supplies and/or Services the subject of the Contract to the agreed price and standard and which is consistent with all legal requirements and financial propriety.

For Contracts within their service area exceeding £100,000 in value or amount (including any such Contract let in connection with a Partnership with which the Council is involved, whether or not the Council let that Contract) Assistant Directors shall produce a report to the Head of Procurement and Contract Management at the end of each financial year documenting:

- the quality of any Supplies or Service provided under any such Contract;
- any problems, issues or disputes (whether in relation to non-performance or otherwise) that arose or which have arisen in respect of any such Contract during the previous financial year;
- whether the supplier has performed the Contract on time and within budget, giving reasons for any delays or cost overruns;
- whether any Social Value perceived at the outset of the procurement has been realised:
- any variations and/or changes to the Contract effected during the previous financial year; and
- where appropriate, proposals for managing the end of the Contract.

Such report shall be considered by the Director: Law and Governance and the Corporate Director: Finance who may make appropriate recommendations on the subject matter of or matters arising from such report.

The Project Officer shall have day to day responsibility for the administration of a particular Contract.

A résumé of the roles and responsibilities of Project Officers, Assistant Directors and Executive Directors is set out in <u>Appendix 2</u>.

29 TERMINATION

No dispute shall be settled, and no Contract shall be cancelled, without the advice of the Director: Law and Governance and the Director of Finance having first been sought as to the legality of any such step and the financial implications arising therefrom. **Formatted:** Indent: Left: 1.16 cm, Hanging: 0.95 cm, Numbered + Level: 2 + Numbering Style: a, b, c, ... + Start at: 1 + Alignment: Left + Aligned at: 1.9 cm + Indent at: 2.54 cm

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30 16.17. PPROCEDURE FOR THE DISPOSAL OF COUNCIL ASSETS

Where the estimated value of an asset is £50,000 or more, or where the Executive so determines, disposal of that asset shall, unless a valuer with relevant qualifications has certified that an alternative method of disposal would better achieve the Council's aims and objectives, be conducted in one of the following ways using approved agents if appropriate:-

Sale by Tender

- Ad-hoc Tenders At least 14 days notice days' notice to be given in such local newspapers circulating in the Council's area and/or in such national journals as the relevant Assistant Director considers desirable stating the nature of the asset and inviting tenders for its purchase and stating the last date when tenders will be accepted; or
- Approved List Public notice to be given in respect of a particular transaction in the same manner as that described in *Ad-hoc Tenders* above inviting applications from interested persons to be placed on a list to be approved by the Executive from which prospective purchasers shall be selected and invited to submit tenders.

Sale at a Named Figure

An assessment of the value of the asset shall be made by a valuer with relevant qualifications. The relevant Assistant Director shall issue particulars of the asset and the price to all enquiring persons. Details of the asset shall be publicly advertised on at least one occasion and, in the case of land or property, a sign board erected upon the site.

Invited Offers

The asset shall be advertised in accordance with the rules for Sale by Tender but no figure shall be placed in the particulars and interested parties shall be asked to make offers for consideration by the Council. In order to give guidance to prospective purchasers a minimum figure may be quoted where appropriate.

Sale by Public Auction

Properly qualified and experienced auctioneers shall be commissioned to act on behalf of the Council in offering for sale by auction assets in the Council's ownership.

COMPLIANCE

3118. 47STANDARDS OF CONDUCT AND OBSERVANCE OF RULES

All employees involved in the award or the potential award of any Contract or the disposal or potential disposal of any asset shall:

act with integrity and honesty; and

act with integrity and honesty; and

- act with integrity and honesty; and
- exercise all fairness and impartiality; and
- comply with the Rules; and

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- respect the Officer's Code of Conduct; and
- observe any policy adopted by the Council on measures to combat bribery and corruption

and shall report instances of suspected fraud and other irregular activity connected with such award or disposal under any whistleblowing policy adopted by the Council.

ANY MANIFEST OR MATERIAL DEPARTURE FROM THESE RULES OR THE OFFICER'S CODE OF CONDUCT OR ADOPTED ANTI-BRIBERY POLICY IS A DISCIPLINARY OFFENCE.

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APPENDIX 1

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PROCUREMENT & CONTRACTS GROUP

STEERING GROUP TERMS OF

REFERENCE

- 1. INTRODUCTION
- 1.1 PCSG means the Procurement & Contracts Steering Group comprising a Core Group of:
 - Section 151 Officer
 - Monitoring Officer

•

Director of Finance (unless represented as Section 151-

Officer) or their nominees, and a Strategy Group comprising:

- The PSG Core Group and
- Representative from each of the Directorates Assistant Directors invited from those who have undertaken substantial procurement activity over the periodsince the last Strategy Group meeting.
- The <u>portfolio holder</u> relevant Council Member(s) portfolio holder rresponsible _-for Pprocurement and/or Governance; and
- Such other Council Members as any of the Core Group may invite on a case by c-ease basis or their nominees-
- 1.2 The PSG Core Group may transact its business electronically.
- 1.2 The PSG Strategy Group The PCG The PCG schall meet quarterlymonthly or where urgent. It may otherwise transact its business electronically.
- 2. TERMS OF REFERENCE OF THE PCG
- 2.1 The function of the PSG Core Group is to consider and, if appropriate, approve the contract strategy report, extension, exception and award reports of all Contracts above £50,000 (inclusive of VAT):
 - between £150,000 and £500,000 in value or amount, and
 - above £500,000 in value or amount in consultation with the Lead Memberresponsible for the procurement.

PROVIDED the decision to be taken is not required to be determined by the Executive-as a Principal Procurement Decision

- 2.2 The function of the PSG Strategy Group is to:
 - Perform a strategic and <u>overviewscrutiny</u> role in relation to the Council's commissioning programme and all matters relating to the Council's contracting policyprocurement and contract management.
 - Provide a forum for Project Officers to discuss policy development, seek strategic advice and raise questions, issues and problems with Contract policyprocurement and contract management;

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- Define and spread best-practice as it relates to contracting and Contract management and monitoring,
- Provide advice to Officers as appropriate on contracting issues, and
- Advise Members and the Chief Executive on the need for any revision to the Rules including changes to financial thresholds.
- PROCEDURES FOR THE PCSG 3.
- 3.1 The PSCG - Core Group and the PSG - Strategy Group shall both be chaired by the Monitoring Officer or his/her nominee.
- The Head of Procurement and Contract Managergement shall convene all meetings of 3.2 the PCSG — Core Group and the PSG — Strategy Group, and at least two working days before such meeting the Head of Procurement and Contract Management shall send to every member an agenda and copies of all reports.
- 3.3 Members of the PCSG, - Core Group and the PSG - Strategy Group, or their nominees, shall attend any meeting of them when requested to do so.
- Action Minutes shall be made by the Head of Procurement and Contract Managerment of the proceedings of the PCGSG - Core Group and the PSG - Strategy Group.
- 3.43.5 Additional procedures and related arrangements may be issued in Guidance from time to time by the Monitoring Officer.
- PERSONNEL, PROPERTY AND INFORMATION TECHNOLOGY MATTERS
- Every report to the PSG Core Group which has information technology implications shall be referred to the Director of Digital and IT before the report is considered.
- Every report to the PSG Core Group which has staffing implications shall be referred to the Director: HR before the report is considered.
- Every report to the PSG Core Group which has land and property implications shall be referred to the Assistant Director: Property, Investment and Contract Management before the report is considered.

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APPENDIX 2

Directors:

ROLES AND RESPONSIBILITIES

- Oversee procurement activity within their Directorate and;
- Ensure the requirements of the Rules are upheld at all times.

Assistant Directors

- Ensure there is sufficient budget available for the Works, Supplies and/or Services to be acquired by their Project Officer;
- Ensure that the procurement proceeds in all respects in conformity with the Rules;
- Make Contract awards affecting their service with a value below £150,000 (excepting
 any such project authorisations or Contract awards as may arise from the Right to
 Challenge, which shall fall to be made by the Executive, as appropriate);
- Respond to expressions of interest received under the Right to Challenge, and issue relevant notifications as appropriate;
- Report to the Executive as appropriate seeking recommendation to approve, reject or modify any expression of interest received under the Right to Challenge;
- Publish in Find a Tender the detail of all Contracts exceeding the GPA Procurement Thresholds that are awarded in connection with their service area;
- Publish in Contracts Finder the detail of all Contracts between £25,000 and the GPA Procurement Thresholds that are awarded in connection with their service area
- Publish on the Council's Contracts Register the detail of all Contracts above £5,000 that are awarded in connection with their service area;
- Manage all Contracts within their service area;
- Waive the call for competition (in accordance with the procedure prescribed in section 17) in relation to procurements below £10,000;
- Produce yearly Contract management reports to the Head of Procurement and Contract Management in accordance with section 28; and
- Sign Contracts below £150,000 on the Council's behalf.

Project Officers

- · Plan and co-ordinate specific procurement projects;
- Obtain all necessary authorisations (whether from their Assistant Director, the PSG— Core Group, or Executive, as the case may be) prior to progressing any stage of a procurement project;
- Draw up or revise Contract specifications;
- Liaise with the Director: Law and Governance to ensure the Contract forms chosen for use in connection with the procurement are fit for their intended purpose;
- Collate and assemble all tender documentation;
- Preserve the confidentiality inherent in any competitive process, particularly inrelation to tender evaluation reports, working papers and minutes of meetings;
- Undertake competitive processes, particularly bid evaluations, in such a way as toensure all bidders are treated fairly and equally;
- Prepare reports to Executive (as the case may be), the PSG—Core Group, the PSG—Strategy Group or Assistant Directors as appropriate;
- Ensure all necessary permissions are concluded before their Contract begins;
- Administer and monitor their Contracts on a day to day basis to ensure compliance
 with the specified standards; and Ensure from time to time that information held on
 Contracts Finder, Find a Tender and the Contracts Register is fully up to date.

APPENDIX 3

GROUNDS ON WHICH COMPETITION CAN BE-WAIVED

1. The rules respecting the requirement to run a competition for Works, Supplies or Services in these Rules may be waived, and a Contract may be awarded directly to a supplier of such Works, Supplies or Services without competition, in any of the specific cases and circumstances laid down in paragraphs (2) to (9) of this Appendix 3. In any other cases, the use of this procedure is not allowed.

Competition can generally be waived:

- Where no tenders, no suitable tenders, no requests to participate or no suitable requests to participate have been received in response to an open or restricted procedure, provided the original conditions of the contract are not substantially altered.
- 3. Where the contract can only be performed by a particular supplier because (i) the contract is for a unique work of art or artistic performance (ii) competition is absent for technical reasons or (iii) the Works, Supplies or Services required are protected by exclusive rights including intellectual property rights BUT ONLY in the case of (ii) and (iii) above where no reasonable alternative exists and the absence of competition is not due to an artificial narrowing down of the parameters of the procurement.
- 4. In cases of extreme urgency brought about by events unforescen by the Council where the time limits applicable to other procedures cannot be complied with, as long as such circumstances are not in any event attributable to the Council.

Competition can also be waived for supply contracts where:

- 5. The products involved are manufactured purely for the purposes of research, experimentation, study or development and the contract does not include quantity production to establish commercial viability or to recover research and development costs.
- 6. Additional deliveries by the original supplier are intended either as a partial replacement of supplies or installations or as the extension of existing supplies or installations, and a change of supplier would oblige the contracting authority to acquire supplies having different technical characteristics which would result in incompatibility or disproportionate technical difficulties in operation and maintenance PROVIDED contracts let in reliance on this ground, and any recurrent contracts, do not exceed 3 years.
- 7. The supplies are quoted and purchased on a commodity market.
- The supplies or services are purchased on particularly advantageous terms, from
 either a supplier which is definitively winding up its business activities, or the liquidator
 in an insolvency procedure, an arrangement with creditors, or a similar procedure under
 national laws or regulations.

Competition can also be waived for new works and services which repeat similar-works or services already entrusted to the current supplier provided that:

- such works or services are in conformity with a basic project for which the
 original contract was awarded in accordance with one of the other procurement
 procedures; and
- the basic project indicated the extent of possible additional works or services and the conditions under which they would be awarded; and
- as soon as the first project was put up for tender, the possible use of this
 procedure was disclosed and the total estimated cost of subsequent works or
 services were taken into consideration when determining the contract value;
 and
- the order for such new works or services is issued within the period of 3 years following the conclusion of the original contract.

APPENDIX 4 Council Policies Affecting or Affected by Procurement Projects ICT Acceptable USE Policy Electronic Communications ICT Internet Acceptable Usage Policy ICT Removable Media Policy ICT Third Party Access Policy ICT Mobile Device Policy ICT Information Security Policy Data Protection Act and GDPR Policy Complaints Policy Persistent Complaints Policy Anti-fraud and corruption policy Anti-bribery policy RIPA Policy Whistle blowing policy Confidential reporting policy Declarations of interest policy Customer complaints policy Safeguarding policy Equalities Policy Corporate priorities policy

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